PLANNING YOUR WAY OUT OF DISASTER JARON P. BLANDFORD, MEMBER MCBRAYER, MCGINNIS, LESLIE & KIRKLAND, PLLC JBLANDFORD@MMLK.COM (859) 231-8780, EXT. 252

Do you have a crisis management team in place? Create a crisis team contact list. Example:

ΝΑΜΕ	TITLE	Contact	Role In crisis
			MANAGEMENT
Sue Farley	CEO	859-321-8888	Approve all internal
		sfarley@bankusa.com	releases, run
			executive meeting,
			meet with attorney
			& PR team
Dan Jenkins	Manager	859-321-8832	Conduct staff
		djenkins@bankusa.com	meeting and inform
			employees of need-
			to-know
			information
Melissa Hargo	IT	502-543-1198	monitor social
		Melissa@itsolutions.com	media presence,
			ensure outlets all
			work properly and
			post information to
			outlets
Morgan Hubbard	Lawyer	859-643-6887	meet with
		morganhubbard@bestlaw.com	executives, review
			documents,
			conduct
			independent
			investigation
Justin Owsley	PR	606-789-6584	write official
		jowsley@outstandingpr.com	statement and
			speak with press

Responsive 24/7



McBrayer, McGinnis, Leslie & Kirkland, PLLC

ATTORNEYS AT LAW

Create a crisis management plan:

Contact crisis team members.

• Who knows of the problem?

Establish the chain of command.

• Who informs who of what.

Briefly describe timeline of events.

• Extent of problem – arising, immediate, etc.

Create internal and external communication plan.

- Press releases, statements on social media, employee meetings, etc.
- This should contain rules and/or guidelines (i.e., "Contact lawyer to review press release" or "Only to be discussed at board meeting.")

List intended outcomes in the wake of disaster.

• This can include objectives such as retain clients, minimize publicity, avoid national headlines, etc.

Spell out key messages and/or talking points that should be conveyed to the public.

• Examples such as, "We are working with vendors to resolve this problem immediately" or "We want our clients to be reassured we are aware of the issue" or "In wake of pending charges, we are working with authorities and will not be providing further details at this time."

Designate a spokesperson. Monitor the issue.

• Employee interviews, independent audit, document review, social media monitoring, etc.

Crisis training – learn from the disaster and prepare for future ones. Remember, failing to plan is planning to fail!



WHERE CRISIS MANAGEMENT GETS IT (AT LEAST PARTIALLY) RIGHT

CASE STUDY: ESPN



1. EVALUATED POTENTIAL VULNERABLE AREA 2. TRAINED STAFF 3. ACTED SWIFTLY

4. POST-INCIDENT ASSESSMENT



CASE STUDY: NBC AND BRIAN WILLIAMS



1. DECISION-MAKING ROLE AND INTERNAL

COMMUNICATIONS ROLES CLEARLY DEFINED

2. Swift, thoughtful punishment meted out



WHERE CRISIS MANAGEMENT GETS IT QUITE A BIT WRONG

CASE STUDY: BP AND DEEPWATER HORIZON



WRONG CHOICE OF SPOKESPERSON

(AND A BIG OIL SPILL, TOO)

CASE STUDY:



SMITHSONIAN



- **1.** LAVISH SPENDING OF DIRECTOR COMES UNDER SCRUTINY, LEADING TO RESIGNATION.
- 2. REPORT FINDS THAT THERE IS VERY LITTLE OVERSIGHT BY BOARD OF REGENTS (WHICH INCLUDES BOTH THE VICE PRESIDENT OF THE

UNITED STATES AND THE CHIEF JUSTICE OF THE SUPREME COURT)

Responsive 24/7





CALIFORNIA PUBLIC UTILITIES COMMISSION



1. PIPELINE EXPLODES, KILLING EIGHT. 2. SUBSEQUENT INVESTIGATION REVEALS LAX **OVERSIGHT, COZY RELATIONSHIP WITH** REGULATOR

3. REGULATOR HELPS UTILITY SHOP FOR A SYMPATHETIC JUDGE

